

California Fish and Wildlife Strategic Vision
List of Some Historical Reports Evaluating the California Department of
Fish and Game and the California Fish and Game Commission
November 2011

This document lists some of the past strategic planning efforts and studies that have evaluated the programs, management, organization and fiscal affairs of the California Department of Fish and Game and the California Fish and Game Commission, as listed on the California Fish and Wildlife Strategic Vision website (www.vision.ca.gov).

1. **Booz, Allen and Hamilton.** Report on Survey, Department of Fish and Game: Report of Booz, Allen and Hamilton to the Joint Legislative Budget Committee (1958, mandated by Senate Concurrent Resolution Number 126)
2. **Department of Finance.** A Review of Nongame Activities of The Department of Fish and Game: A Staff Reference Report (1976, initiated at the request of the governor to determine the appropriateness of general fund expenditures for nongame activities)
3. **Commission on California State Government Organization and Economy [Little Hoover Commission (LHC)].** Report on *California's Fish and Game Commission and the Department of Fish and Game (1990, requested by then-Assemblyman Stan Statham because he was concerned about the efficiency of DFG [Los Angeles Times; June 24, 1989])*
4. **Legislative Analyst's Office.** A Review of the Department of Fish and Game: Issues and Options for Improving its Performance (1991, as directed by the legislature in the Supplemental Report of the 1990 Budget Act to conduct a study that would provide background and guidance to solve DFG's fiscal and other problems)
5. **California Department of Fish and Game.** Department of Fish and Game, 1990's and Beyond: A Vision for the Future: the Department of Fish and Game, Its Mission, Values, and Goals to Meet the Challenge of the Future (1993, resulting from a 1990 DFG Organization Committee consisting of 14 upper-level managers to begin the process of developing and articulating the future direction of DFG)
6. **California Department of Fish and Game.** Strategic Plan: Where Do We Want To Be? (1995, as a follow up to the 1993 vision for the future to create a strategic plan based on the new strategic vision and previous employee input about DFG priorities)
7. **California Fish and Game Commission.** California Fish and Game Commission Strategic Plan (1998, initiated in 1997 with five focus group meetings and later workshops held around California)
8. **Legislative Analyst's Office.** Analysis of the 1998-99 Budget Bill: Reorganization in Progress: An Overview (1998)
9. **Legislative Analyst's Office.** Analysis of the 1999-2000 Budget Bill: Department's Reorganization Plan: An Update (1999)
10. **Bureau of State Audits.** California's Wildlife Habitat and Ecosystem (2000, the scope of which was larger than DFG, though it included DFG as a major holder of state land for restoring ecosystems and preserving wildlife habitat)

11. **Legislative Analyst's Office.** Better Protection of Fish and Wildlife: Improving Fish and Game's CEQA Review (2002)
12. **Legislative Analyst's Office.** A Framework for Financing Natural Community Conservation Planning (NCCP) (2003, Presented to Assembly Water, Parks and Wildlife Committee)
13. **Legislative Analyst's Office.** Analysis of the 2003-04 Budget Bill: Resource Assessments: Improving Effectiveness and Creating Savings (2003)
14. **Bureau of State Audits.** Department of Fish and Game: The Preservation Fund Comprises a Greater Share of Department Spending Due to Reduction in Other Revenues (2005, focused on the Fish and Game Preservation Fund where a major source of funding is hunting and fishing license sales)
15. **Legislative Analyst's Office.** Department of Fish and Game: Funding Issues (2005, Presented to Senate Budget and Fiscal Review Subcommittee No. 2)
16. **Legislative Analyst's Office.** Analysis of the 2006-07 Budget Bill: Fiscal Problems Abound at Fish and Game (2006)
17. **California Department of Fish and Game.** Seven Strategic Initiatives (2006, resulting from a team assembled by the director of DFG to take a collective pause and envision DFG in 5, 10 and 15 years into the future)
18. **Legislative Analyst's Office.** Analysis of the 2007-08 Budget Bill: Department's Fiscal Management Improving; Budget Transparency Still Needs Work (2007)
19. **Legislative Analyst's Office.** Fish and Game Warden Staff and Compensation (2007, Presented to the Assembly and Senate Budget Committees)
20. **Legislative Analyst's Office.** Funding Timber Harvest Plan Review and Enforcement (2008, Presented to Senate Budget and Fiscal Review Subcommittee No. 2)
21. **Legislative Analyst's Office.** Department of Fish and Game: Funding Regulatory Programs with Increased Fees (2008, Presented to Senate Budget and Fiscal Review Subcommittee No. 2)
22. **Legislative Analyst's Office.** Analysis of the 2008-09 Budget Bill: Funding Timber Harvest Plan Review and Enforcement (2008)
23. **Legislative Analyst's Office.** Analysis of the 2008-09 Budget Bill: LAO Recommended Fee Proposals Can Partially Offset Budget-Balancing Reductions and Generate Additional Savings (2008)
24. **Bureau of State Audits.** Office of Oil Spill Prevention and Response: It Has Met Many of its Oversight and Response Duties, but Interaction with Local Government, the Media, and Volunteers Needs Improvement (2008, in response to the November 2007 Cosco Busan oil spill in San Francisco Bay)
25. **Bureau of State Audits.** Department of Fish and Game: Its Limited Success in Identifying Viable Projects and Its Weak Controls Reduce the Benefit of Revenues from Sales of the Bay Delta

Sport Fishing Enhancement Stamp (2008, in response to concerns about DFG's management of fish stamps)

26. **Robert Treanor, et al.** The Treanor Report: A Look at the California Department of Fish and Game and Fish and Game Commission (2009, an effort to review the form of other wildlife agencies, previous reports on DFG and F&GC, and results of interviews with directors, commissioners and stakeholders in California and other states)
27. **Bureau of State Audits.** Recommendations Not Fully Implemented After One Year: The Omnibus Audit Accountability Act of 2006 (January 2010, a follow up to the Bureau of State Audits reports of 2008 as required by the Omnibus Audit Accountability Act of 2006 which requires state agencies to report annually to the bureau on the status of their implementation of the bureau's recommendations)
28. **Legislative Analyst's Office.** Department of Fish and Game: 2010-11 Budget and Policy Overview (2010, Presented to Assembly Water, Parks and Wildlife Committee)