

## Sustainable Financing Working Group Issues Framework

- 1) Sustainable funding stream
  - a) Other states' methods of developing secure funding sources (e.g. from non-consumptive users)
  - b) Fees for various uses of Department lands and services (e.g. how to achieve full cost recovery)
  - c) Examples: Road-kill tax; retail-water user fee; overhaul and expand landing tax; 0.10% sales tax increase; sales tax on outdoor gear, etc.
- 2) DFG funding to pay for local fees and assessments
  - a) Mosquito abatement
  - b) Dam inspections
  - c) Water fees
  - d) Payment in lieu (in lieu taxes)
- 3) Effect of statutory overhead rates
- 4) Fiscal flexibility to track changing priorities over time
  - a) Dedicated versus non-dedicated
  - b) Standardized policy for revenues collected for a specific use/deliver of service

- 5) Apparent and realized disparities between funding and service
  - a) Unfunded/underfunded mandates or unbudgeted obligations (e.g. litigation)
- 6) Overall evaluation and reporting effectiveness
  - a) New Component Drill – outputs and outcomes
  - b) Transparency and accountability
  - c) Utilize the information generated from 7a) and 7b) to improve efficiencies and effectiveness
  - d) Work plans; performance-based management/performance-based budgeting
- 7) Financial partnership opportunities
  - a) Identifying areas where there are opportunities to leverage state, local, private and nonprofit funds to advance long term conservation funding with better predictability
  - b) Maximize in-kind contributions/opportunities (e.g. federal government, NGOs)
  - c) State Parks Foundation model-build constituency; respond more nimbly, advocacy
  - d) AB 42 (Huffman) model – State parks land management
  - e) Financial/supporting partnerships
    - i) Federal position funding option – firewall provisions

- 8) Use of technology to more efficiently manage and retrieve fiscal information
- 9) Science – ensure integrated science programs are fully and appropriately funded
- 10) Fee setting authority (currently with Legislature, Commission and DFG)